STRATEGIC GOALS	OBJECTIVE(S)	ACTIONS/STRATEGIES	Measurement /Tools	SUCCESS INDICATORS
GOAL # 1 All Administrators and Teachers will participate in Professional Learning Communities (PLC's)Districtwide	Through the PLC format all grade levels and departments will regularly review data to drive instruction Develop Multiple Common Formative Assessments	 Develop SMART Goals by grade level or department PLC training will be provided to teachers Revise school mission and vision statements to be PLC aligned Regular Teacher Collaboration will use PLC format Individual student results are presented and discussed in PLC's (grade level/depts.) and reported to administration Grade Level/Subject Area Common Formative Assessments 	 Principals will share SMART Goals at Administrative Council Meeting Schedule of Site PLC Leadership Team Meetings Schedule of grade level and department PLC Team meetings PLC Agendas/Logs Student Assessment Data Regular use and review by PLC grade level and department teams Grade Level/Subject Area Common Formative Assessments 	Student assessment data is evaluated against grade level and department SMART Goals Continued growth for all student subgroups in proficiency over the course of the school year
GOAL # 2 Implement Common Core State Standards	Implement Next Generation Science Standards Continually review priority common core standards to align instructional lessons and units of study.	 Train teachers K-12 in the implementation of the Common Core State Standards in ELA, Math College & Career Readiness and NGSS Adopt and purchase Common Core aligned materials as they become available in ELA, Math and NGSS Principals conduct weekly classroom walkthroughs focused on implementation of CCSS Instruction that is Common Core aligned 	 Evidence of CCSS training being provided Adoption Committee is formed and adoption is selected within one (1) year of state approval Principal walkthrough protocols including high leverage strategies, ELD/SDAIE strategies and integration of technology Evidence of Instructional Lessons and Units that are Common Core aligned 	Improved student achievement on CAASPP Increase in percentage of implementation of CCSS evidenced by principal walkthroughs Increasing student achievement on formative assessments
GOAL # 3 Provide a Consistent, Articulated Instructional Program K-12	Create K-12 Vertical Articulation, Alignment and Collaboration, school-to- school at least two (3) times per year (Include all grade levels and departments K-12)	 Articulate a K-12 Instructional Continuum incorporating vertical alignment and School-to-School Transition in ELA, Math College & Career Readiness and NGSS Schedule two (3) articulation meetings per year with all schools 	 Writing Rubrics Anchor Papers (Norming) Agendas and Action Plans from Articulation Meetings District-wide writing benchmarks K-12 data Evidence of an articulated K-12 Instructional Continuum incorporating vertical alignment and School-to-School Transition in ELA, Math College & Career Readiness and NGSS 	Improved student achievement on District writing benchmark assessments and CAASPP Improved student achievement on District ELA, Math, and NGSS benchmark assessments

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GOAL # 4 Technology is accessible to all students and teachers	1:1 devices grades 1-12 K-12 alignment of technology devices Provide Professional Development for the Integration of Technology into Instruction	 Purchase 1:1 devices Development of student device replacement plan Develop 1:1 student use policies Develop and Implement Digital Citizenship expectations by grade level Integrate 21st Century Teaching and Learning in all classrooms K-12 Professional development to support 1:1 device integration and Project Based Learning Professional development regarding National Educational Technology Standards (NETS) Teachers update the parent AERIES gradebook to ensure parents and students have access to weekly grade reports 	 Number of devices by site and by classroom Frequency of use by students in classrooms evidenced through Administrative walk-throughs Student work demonstrating 21st Century skills in all classrooms K-12 Calendar of staff development Lesson samples District Technology Committee Meeting Agendas, Minutes and Attendance Logs Evidence of teachers updating the AERIES gradebook weekly. 	 Improved student achievement on CAASPP Improved fluency on the student use of technology Student projects that demonstrate Communication, Collaboration, Critical Thinking and Creativity Increased quality of use of technology by adults and students in all aspects of the classroom
STRATEGIC GOALS	OBJECTIVE(S)	ACTIONS/STRATEGIES	MEASUREMENT/TOOLS	SUCCESS INDICATORS
GOAL # 5 All Students, including English Language Learners, will become proficient in ELA and Math	All teachers K-12 will use explicit instructional strategies to support All students Monitor Long-Term English Learners (LTEL)	 Implement state-adopted ELD standards across all content areas and grade levels Adopt and implement state-adopted ELA/ELD curriculum grades K-5 Monitor implementation of adopted ELA/ELD curriculum grades 6-12 Review master schedules to schedule ELD instructional time Professional Development on Instructional Strategies (on-going) CELDT/ELPAC data and identification Utilize AERIES/Illuminate to track English Language Learner progress Develop individualized student learning plans for all students All teachers will use common assessments to inform instruction 	 Daily implementation of required minimum 30 minutes or more of designated ELD curriculum for all English Language Learners Evidence of implementation of state-adopted ELD standards across all content areas and grade levels through principal walk-throughs and instructional lessons and units Individual student learning plans Data results from common assessments 	 Daily student participation in required 30 minutes or more of designated ELD curriculum for all English Language Learners Increased percentage of students moving one or more levels per year on CELDT/ELPAC Closing of Achievement Gap for all students Increased percentage of students exiting from ELL status each year Increase the number of students that have exceeded standards and standards met on the CAASPP

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All students will graduate from high school prepared for College or Career.

- All students will meet the necessary credit requirements for a high school diploma
- Increase number of students completing A-G courses
- Increase number of students taking PSAT/SAT/ACT exams
- Increase number of students completing Career Pathway Academies
- Increase number of students passing EAP through the 11th grade CAASP
- Create college going culture K-12

- Provide Early intervention to students at risk of not passing a class
- Offer multiple opportunities for credit recovery
- Offer PSAT/SAT/ACT tutorials
- Implement multiple career pathway academies
- Provide students with learning opportunities to ensure success on EAP and CAASPP
- List of students enrolled in after school ELA/Math Academies per semester
- Number of students successfully completing Cyber High for credit recovery and acceleration
- Data reports from test vendors indicating students passing EAP and CAASPP exams
- Number of student completing CTE Pathway Academies indicated by individual transcripts
- All students will meet the necessary credit requirements for a high school diploma including all subgroups (ELL, Special Education, Hispanic/Latino, Socioeconomically Disadvantaged)
- Increase number of students completing A-G courses by 15%
- Increase number of students taking PSAT/SAT/ACT exams by 10%
- Increase number of students completing Career Pathway Academies
- Increase number of students passing EAP through the 11th grade CAASP by 10%

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STRATEGIC GOALS	OBJECTIVE(S)	ACTIONS/STRATEGIES	MEASUREMENT/ TOOLS	SUCCESS INDICATORS
GOAL # 7 Maintain a positive school climate	Create a welcoming and supportive environment at all schools K-12 Create an environment of mutual respect between students, parents and staff Ensure all schools have updated safety plans Implement PBIS (Positive Behavioral Intervention Systems) district wide Develop interventions within the discipline polices Increase student school participation	 Update Emergency plans to align with current research On-going training for all staff K-12 in ALICE model K-12 collaboration on behaviors: teaching and learning are not distracted; disruptions are minimized; drugs, violence, bullying and fear are not present; roles and responsibilities for teachers, classroom aides and administration Promote a scholarly environment at all schools K-12 Implement student reward systems, behavioral expectations teaching method K-12 Visit model PBIS schools for ideas and support Implement more opportunities for students to participate in school Implement emergency drills per Ed Code Training in crisis prevention, mediation and conflict resolution as appropriate Utilizing prevention strategies to maintain positive School climate 	 Student and parent school climate surveys to be conducted one per year Healthy kids survey results Agendas and sign-in sheets for safety trainings New dashboard measures: chronic absenteeism and suspension rates Number of students participating in school sports and activities Evidence of PBIS components in place Number of students receiving awards 	 Decrease in student discipline referrals Positive student and parent school climate surveys Lower chronic absenteeism Increase in student school participation Consistent emergency drills Updated safety plan